O'Hare Construction Update and Summer 2022 Capacity Briefing

September 22, 2021



FINAL

AGENDA

- Capital Program Overview
- Terminal 5 Development Overview and Construction Update
- Terminal 5 Winter 2021-2022 Gate Availability
- Terminal 5 Summer 2022 Capacity and Gate Availability
- Summer 2022 Initial Schedule Submission





Capital Program Overview

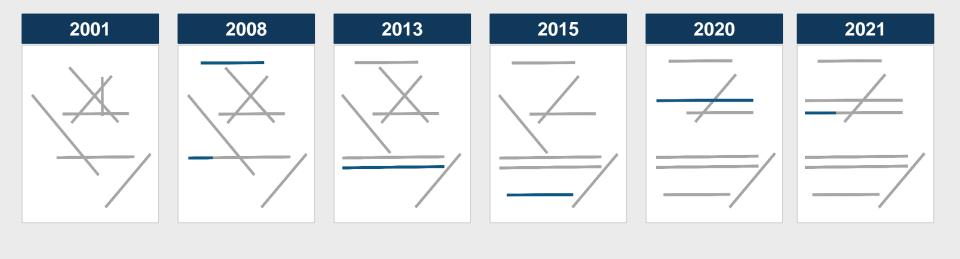
2018 AIRLINE USE AND LEASE AGREEMENT APPROVES \$8.5 BILLION FUNDING FOR NEW CAPITAL PROJECTS



*O*HARE 21



AIRFIELD MODERNIZATION ALLOWS FOR GROWTH



Reconfigure intersecting runways East – West runways



System impact delays reduced **63%** since the 1st new runway opened

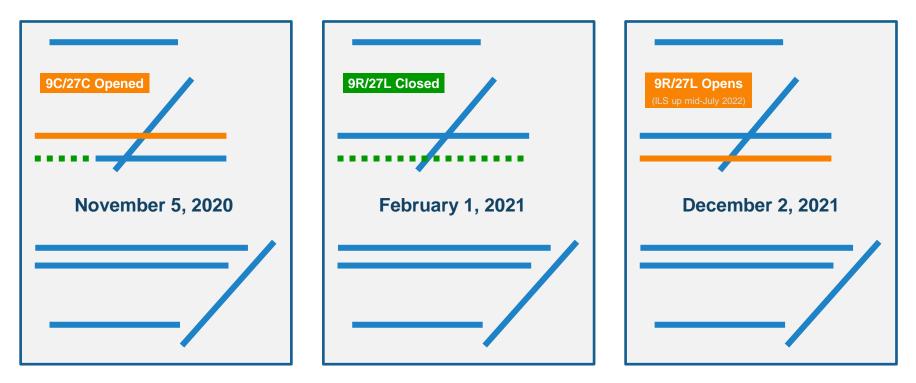


9C-27C opened **2020** 9R-27L Extension opens **2021**





REMAINING TIMING OF O'HARE MODERNIZATION PROGRAM RUNWAYS



Source: Ricondo (April 26, 2021)

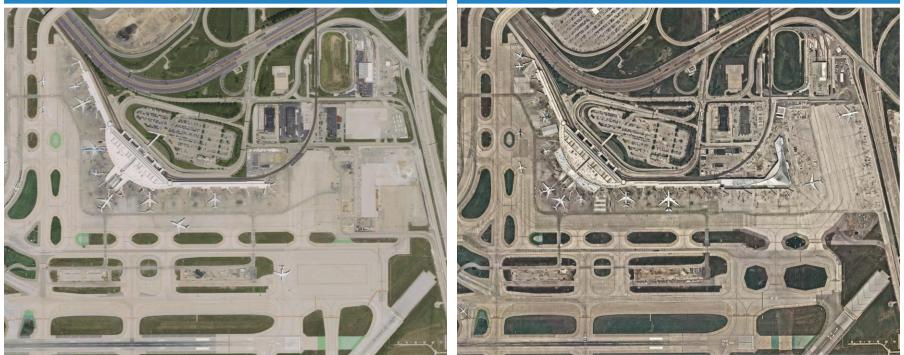




Development Overview and Construction Update

TERMINAL 5 CONSTRUCTION PROGRESS OVERALL EVOLUTION

Terminal 5 – July 2018



NOTE: Aerial photography – for visual reference only, may not be to scale SOURCES: Woolpert, July 6, 2018; Nearmap, July 25, 2021.



Terminal 5 – July 2021



TERMINAL 5 CONSTRUCTION PROGRESS TERMINAL OVERVIEW



SOURCE: Brian Fritz Photography, July 14, 2021





TERMINAL 5 CONSTRUCTION PROGRESS EAST CONCOURSE EXTENSION

Temporary gates







TERMINAL 5 CONSTRUCTION PROGRESS CORE EXPANSION







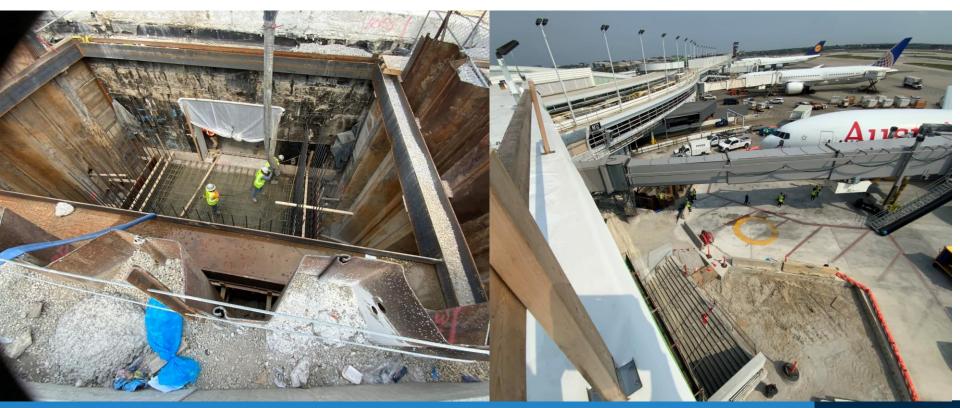
TERMINAL 5 CONSTRUCTION PROGRESS TEMPORARY BAGGAGE MAKEUP







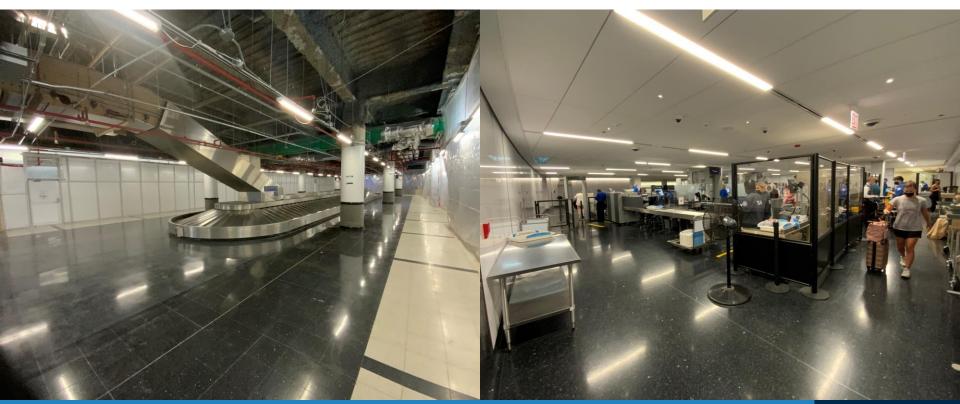
TERMINAL 5 CONSTRUCTION PROGRESS GATE M12 RECONFIGURATION







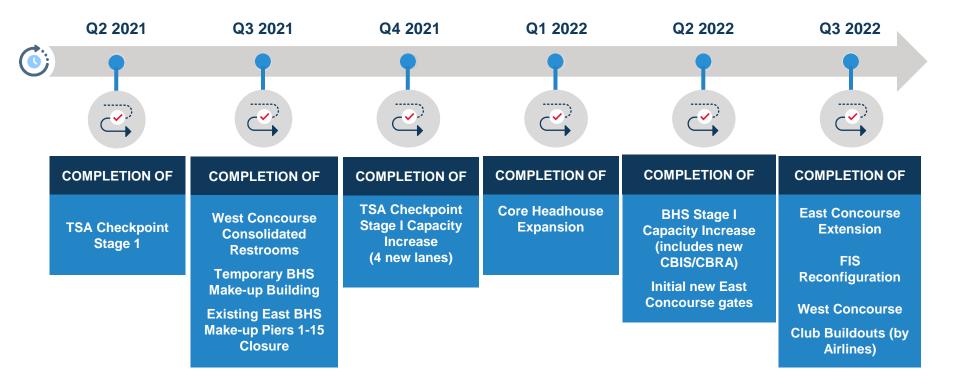
TERMINAL 5 CONSTRUCTION PROGRESS INTERNATIONAL BAGGAGE RECLAIM AND SECURITY SCREENING







TERMINAL 5 SCHEDULE MILESTONES

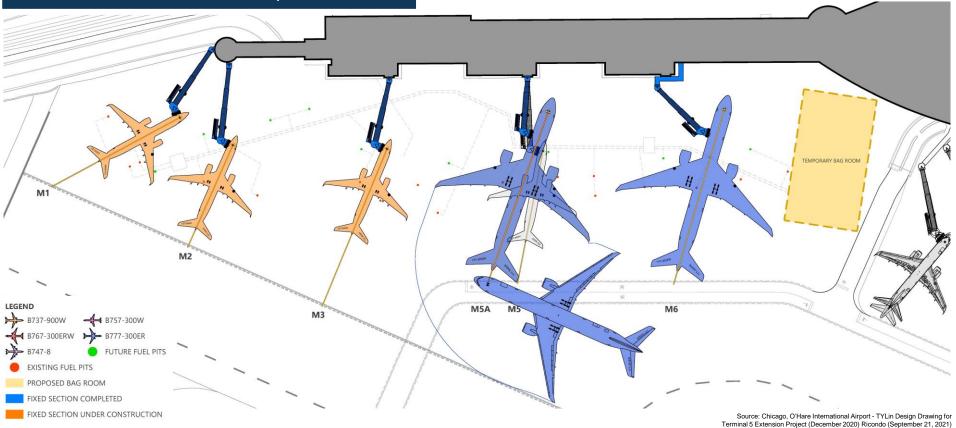






Winter 2021-2022 Gate Changes

CURRENT CONDITIONS – September 2021

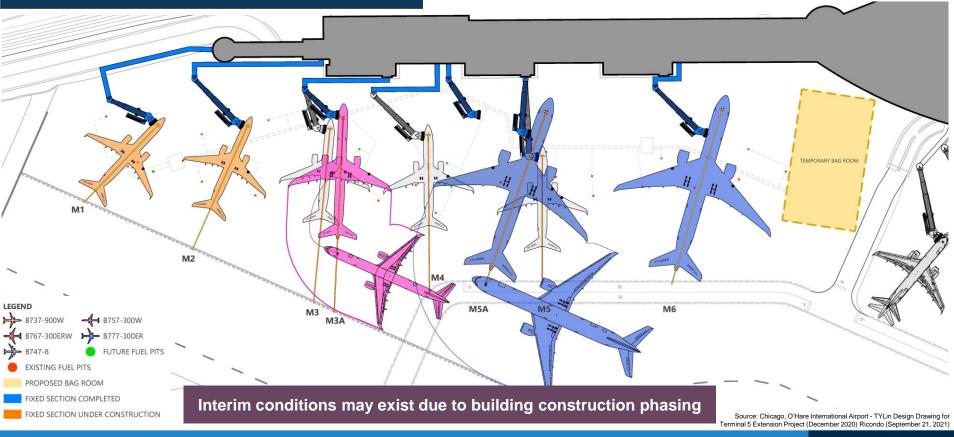




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WINTER PEAK CONDITION – December 2021







Summer 2022 Capacity and Gate Availability

COMMON USE PROCESSING CAPACITY CORE TERMINALS

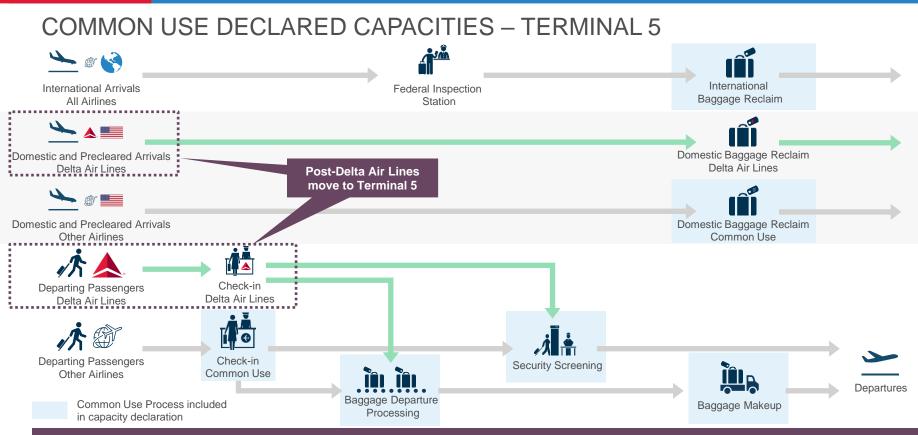
| | | Common Use units used as a basis for capacity declaration | | | | |
|--|-----------|---|--|--|--|--|
| Process | Unit | Summer 2022 | | | | |
| | | March 27-September 9 (Pre-Delta Air Lines move) | September 10-October 29 (Post-Delta Air Lines move) | | | |
| Terminal 1 | | | | | | |
| No Common Use Facilities | - | | - | | | |
| Terminal 2 | | | | | | |
| No Common Use Facilities | - | | - | | | |
| Terminal 3 | | | | | | |
| Check-in | Positions | 81/ | 81/ | | | |
| Baggage Makeup | Devices | 1 (joint use) | 1 (joint use) | | | |
| Domestic Baggage Reclaim ^{2/} | Devices | 1 | 1 | | | |

NOTES: 1/ Common Use check-in allocation subject to use of Terminal 3 Joint Use baggage makeup. The Terminal 3 Joint Use baggage makeup carousel provides 14 makeup positions currently used by Spirit Airlines and Essential Air Services (Air Choice One, Boutique Air, Cape Air, and Key Lime Air/Denver Air Connection).

2/ Vacant in Summer 2021. Spirit Airlines and Essential Air Services use a separate, Joint Use, baggage reclaim device. SOURCE: Ricondo & Associates, Inc., August 2021.







Declared capacities based upon total demand at Common Use processes (including Delta Air Lines and other airlines)

SOURCE: Ricondo & Associates, Inc., August 2021.





COMMON USE PROCESSING CAPACITY TERMINAL 5

Processing unit variation between Summer 2021 and Summer 2022

| | | Common Use units used as a basis for capacity declaration | | | | | |
|----------------------------------|----------------------|---|---------------------------|--|--|--|--|
| Process | Unit | Summer 2010 | Summer 2021 | Summer 2022 | | | |
| | | Summer 2019 (pre-COVID-19) | (prior equivalent season) | March 27-September 9 (Pre-Delta Air Lines move) | September 10-October 29 (Post-Delta Air Lines move) | | |
| International Arrivals | | | | | | | |
| Federal Inspection Station | Primary positions | 721/ | 48-561/2/ | 351/ | 351/ | | |
| International Baggage Reclaim | Devices | 9 | 8 | 93/ | 93/ | | |
| Transfers Recheck | Common-use positions | 24 | 16 | 16 | 16 | | |
| Domestic and Precleared Arrivals | | | | | | | |
| Domestic Baggage Reclaim | Devices | 1 | 1 | 24/ | 24/ | | |
| Departures | | | | | | | |
| Check-in ^{5/} | Positions | 143 | 141 | 115 | 1236/ | | |
| Security Screening | Lanes | 9 | 97/ | 137/ | 13 ^{7/} | | |
| Baggage Departure Processing | n/a | | Unchanged | | | | |
| Baggage Makeup | Makeup positions | 174 | 174 | 3/27-5/31: 120 6/1-9/9: 138 | 156 | | |

NOTES: 1/US Customs and Border Protection (CBP) are assumed to staff up to 37 positions if available, similar to Summer 2019.

2/48 positions available between May 1 and August 28, 2021; 56 positions available for the remainder of Summer 2021.

3/ Includes 6 devices with 215 linear foot presentation length and 3 devices with 195 linear foot presentation length.

4/ Capacity based upon 1 device with 175 linear foot presentation length and 1 device with 150 linear foot presentation length. An additional device with 175 linear foot presentation length may be available prior to Delta Air Lines move to Terminal 5.

5/ Positions 28A/B are removed from Winter 2020/2021 onwards.

6/ Does not include Delta Air Lines

7/ Security screening provided for TSA Precheck as well as standard process in Summer 2021 and Summer 2022. Previous seasons only had standard process.

SOURCE: Ricondo & Associates, Inc., August 2021.

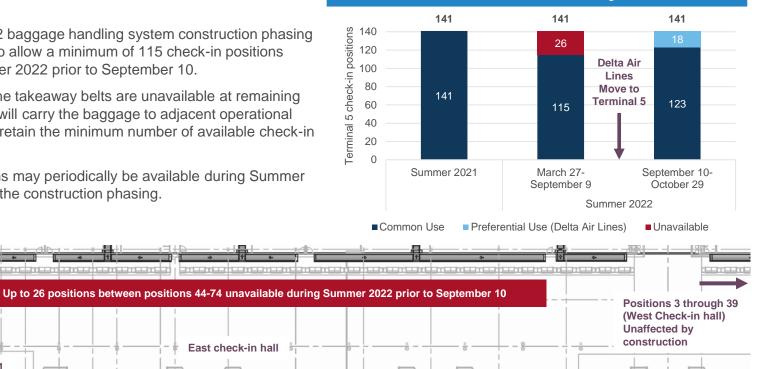




TERMINAL 5 – KNOWN SUMMER 2022 CONSTRUCTION ACTIVITIES COMMON USE CHECK-IN **Terminal 5 – Check-in Position Assignment**

East check-in hall

- The Summer 2022 baggage handling system construction phasing • is to be adjusted to allow a minimum of 115 check-in positions throughout Summer 2022 prior to September 10.
- In the event that the takeaway belts are unavailable at remaining • positions, porters will carry the baggage to adjacent operational takeaway belts to retain the minimum number of available check-in positions.
- Additional positions may periodically be available during Summer • 2022 based upon the construction phasing.



SOURCES: Vanderlande, August 2021; Ricondo & Associates, Inc., August 2021.



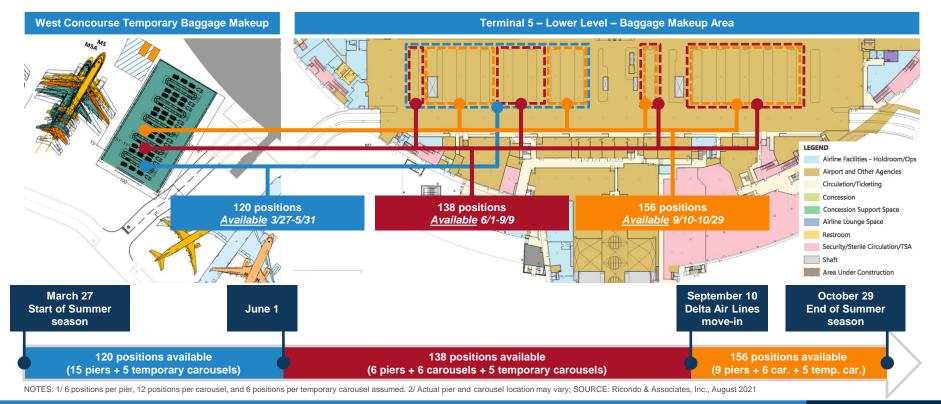
Checkpoint 11

Baggage

Screening



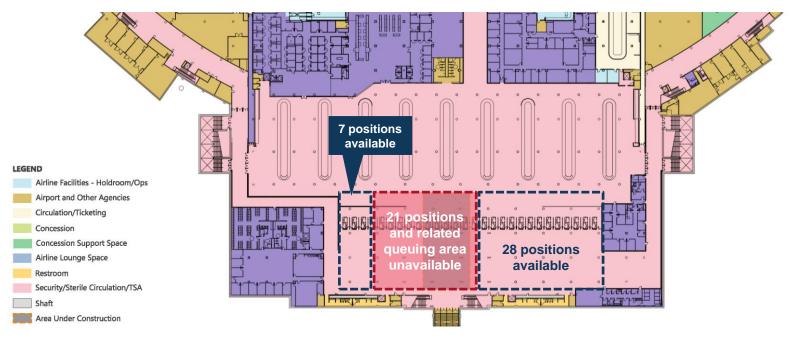
TERMINAL 5 – KNOWN SUMMER 2022 CONSTRUCTION ACTIVITIES BAGGAGE MAKEUP







TERMINAL 5 – KNOWN SUMMER 2022 CONSTRUCTION ACTIVITIES FEDERAL INSPECTION STATION



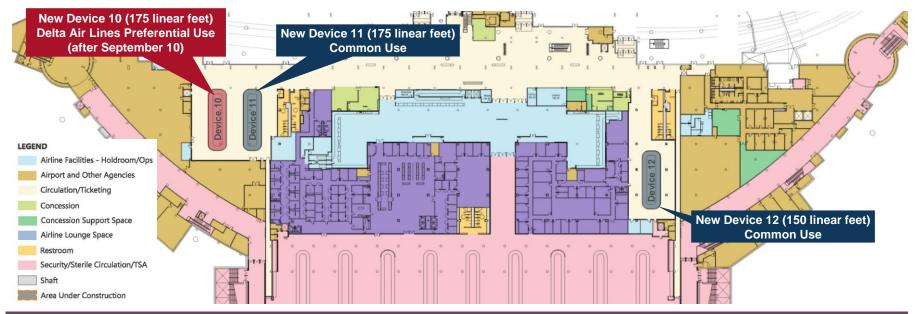
35 of 56 primary positions are anticipated to be available throughout Summer 2022 due to the presence of temporary Customs and Border Protection (CBP) and Tactical Terrorism Response Team (TTRT) swing space

SOURCE: Austin Power Partners, May 2021; Ricondo & Associates, Inc., August 2021.





TERMINAL 5 – KNOWN SUMMER 2022 CONSTRUCTION ACTIVITIES DOMESTIC BAGGAGE RECLAIM



- The declared capacity assumes two domestic baggage reclaim devices (one 150 linear foot device and one 175 linear foot device), a 140% increase in presentation length compared with Summer 2021.
- Device 10 may be used instead of Device 12 prior to September 9.
- The capacity declaration assumes level of service improved to IATA Level of Service D (14 square feet per passenger).

SOURCES: Chicago Department of Aviation, O'Hare International Airport -Terminal Area Assignment, February 2015.; APP, February 2021.; Ricondo & Associates, Inc., August 2021 (analysis).





CORE TERMINALS – SUMMER 2022 CAPACITY PARAMETERS MARCH 27 – OCTOBER 29, 2022

| Decompos Flor | | Drasses | Time of Dou | Available Common Use Units | | Declared Common Use Capacity | |
|----------------|-------------------------------------|--------------------------|-------------|----------------------------|-----------------|--|---------------------|
| Passenger Flow | | Process | Time of Day | Unit | Capacity | Unit | Capacity |
| Terminal 1 | | | | | | | |
| No Common Us | e Facilities | - | - | - | - | - | - |
| Terminal 2 | | | | | | | |
| No Common Us | e Facilities | - | - | - | - | - | - |
| Terminal 3 | | | | | | | |
| <u>~</u> | Domestic and Precleared Arrivals | Domestic Baggage Reclaim | All day | Devices | 12/ | Domestic seats per hour ^{3/} | 600 |
| | | Check-in4/ | All day | Positions | 8 | Seats per four hours | 1,100 |
| <u>></u> | Departures | Security Screening | All day | Lanes | 205/ | Seats per four hours | 18,400 |
| | | Baggage Makeup | All day | Devices | 1 (joint use)6/ | Seats per four hours | 1,900 (joint use)6/ |

NOTES: 1/ All Terminal 3 carriers are anticipated to use security screening capacity outlined in the table. American Airlines and Spirit Airlines are anticipated to operate Preferential Use or Joint Use check-in and domestic baggage reclaim and do not use Common Use check-in or domestic baggage reclaim capacity.

2/ Device 1 (140 linear feet of presentation length - vacant in Summer 2021) is declared as common use. Spirit Airlines and Essential Air Services use a separate, Joint Use, baggage reclaim device.

3/ Domestic baggage reclaim capacity is equivalent to 200 precleared international seats per hour. Each precleared international seat is equivalent to 2.6 domestic seats due to higher average number of passengers with baggage and longer time at reclaim. 4/ Common Use check-in allocation subject to use of Terminal 3 Joint Use baggage makeup.

5/ Includes 4 Automated Screening Lanes (ASL) and 16 traditional lanes.

6/ Joint Use baggage makeup currently used by Spirit Airlines and Essential Air Services (Air Choice One, Boutique Air, Cape Air, and Key Lime Air).

SOURCE: Ricondo & Associates, Inc., August 2021.



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TERMINAL 5 – SUMMER 2022 CAPACITY PARAMETERS MARCH 27 – SEPTEMBER 9, 2022 (PRE-DELTA AIR LINES MOVE)

| Passenger Flow | | | | Available Common Use Units | | Declared Common Use Capacity ^{1/} | |
|----------------|-------------------------------------|-------------------------------|------------------------|----------------------------|--------------------------------|--|------------------------------------|
| | | Process | Time of Day | Unit | Capacity | Unit | Capacity |
| | | Fodoral Increation Station | | | 25 | Seats per hour | 3,1002/ |
| | International Arrivals | Federal Inspection Station | All day | Primary positions | 35 | Seats per 5-hours | 11,400 ^{2/} |
| | | International Baggage Reclaim | All day | Devices | 93/ | Seats per hour | 4,000 |
| <u>~</u> | Domestic and Precleared Arrivals | Domestic Baggage Reclaim | All day | Devices | 2 ^{3/} | Domestic seats per hour ^{4/} | 1,500 |
| | | Check-in | All day | Positions | 115 | Seats per 4-hours | 5,600 |
| | | Security Screening | Peak (12:30-20:30) | Lanes | 13 | Seats per 4-hours | 8,200 |
| 5 | Departures | | Off-peak (20:30-12:30) | Lanes | 11 | Seats per 4-hours | 6,900 |
| | | Baggage Departures Processing | All day | | | Seats per 2-hours | 3,800 |
| | | Baggage Makeup | All day | Makeup positions | 3/27-5/31: 120 6/1-9/9: 138 | Seats per 4-hours | 3/27-5/31: 5,100 6/1-9/9: 5,900 |

NOTES: 1/ All Terminal 5 carriers are anticipated to use Federal Inspection Station, security screening, domestic and international baggage reclaim, baggage departures processing and baggage makeup capacity outlined in the table. Delta Air Lines is anticipated to operate Preferential Use check-in and does not use Common Use check-in capacity.

2/ Capacity is subject to U.S. Customs and Border Protection staffing.

3/ International baggage reclaim includes 6 devices with 215 linear foot presentation length and 3 devices with 195 linear foot presentation length. Capacity based upon 1 device with 175 linear foot presentation length and 1 device with 150 linear foot presentation length.

4/ Domestic baggage reclaim capacity is equivalent to 600 precleared international seats per hour. Each precleared international seat is equivalent to 2.6 domestic seats due to higher average number of passengers with baggage and longer time at reclaim.

SOURCE: Ricondo & Associates, Inc., August 2021.





TERMINAL 5 – SUMMER 2022 CAPACITY PARAMETERS SEPTEMBER 10 – OCTOBER 29, 2022 (POST-DELTA AIR LINES MOVE)

| | | | Available Common Use Units | | Declared Common Use Capacity ^{1/} | |
|-------------------------------------|-------------------------------|------------------------|----------------------------|-----------------|--|---------------------|
| Passenger Flow | Process | Time of Day | Unit | Capacity | Unit | Capacity |
| | Enderal Increation Station | | | 35 | Seats per hour | 3,100 ^{2/} |
| International Arrivals | Federal Inspection Station | All day | Primary positions | | Seats per 5-hours | 11,4002/ |
| | International Baggage Reclaim | All day | Devices | 93/ | Seats per hour | 4,000 |
| Domestic and Precleared Arrivals | Domestic Baggage Reclaim | All day | Devices | 2 ^{3/} | Domestic seats per hour ^{4/} | 1,500 |
| | Check-in | All day | Positions | 123 | Seats per 4-hours | 6,000 |
| | Security Screening | Peak (12:30-20:30) | Lanes | 13 | Seats per 4-hours | 8,400 |
| Departures | Security Screening | Off-peak (20:30-12:30) | Lanes | 11 | Seats per 4-hours | 7,100 |
| | Baggage Departures Processing | All day | | | Seats per 2-hours | 4,300 |
| | Baggage Makeup | All day | Makeup positions | 156 | Seats per 4-hours | 7,100 |

NOTES: 1/ All Terminal 5 carriers are anticipated to use Federal Inspection Station, security screening, domestic and international baggage reclaim, baggage departures processing and baggage makeup capacity outlined in the table. Delta Air Lines is anticipated to operate Preferential Use check-in and does not use Common Use check-in capacity.

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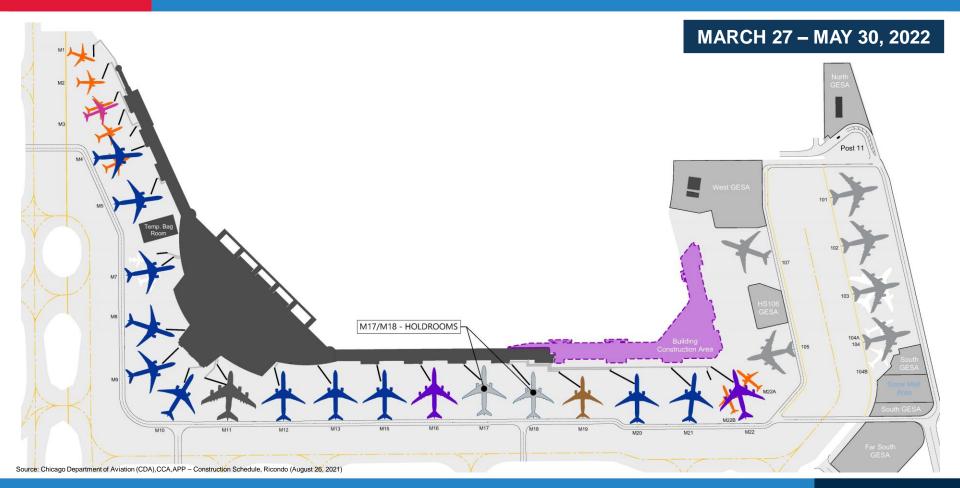
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SOURCE: Ricondo & Associates, Inc., August 2021.



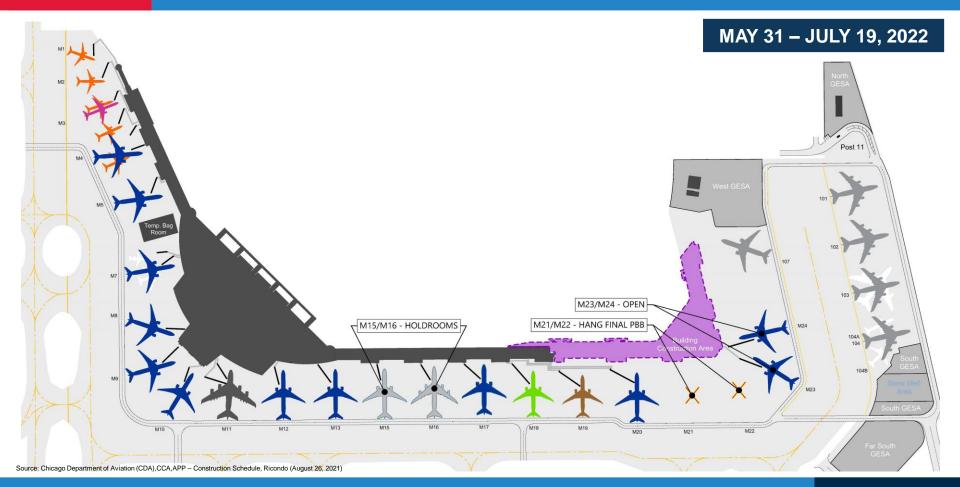






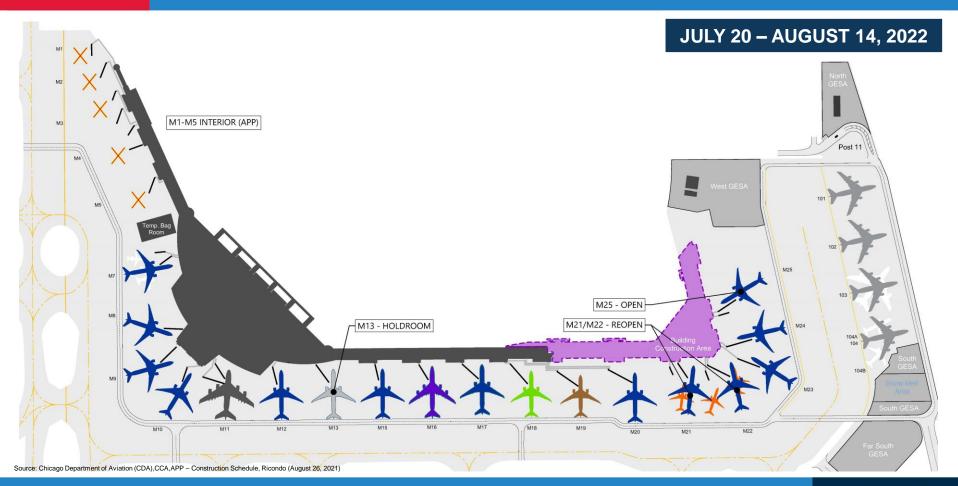








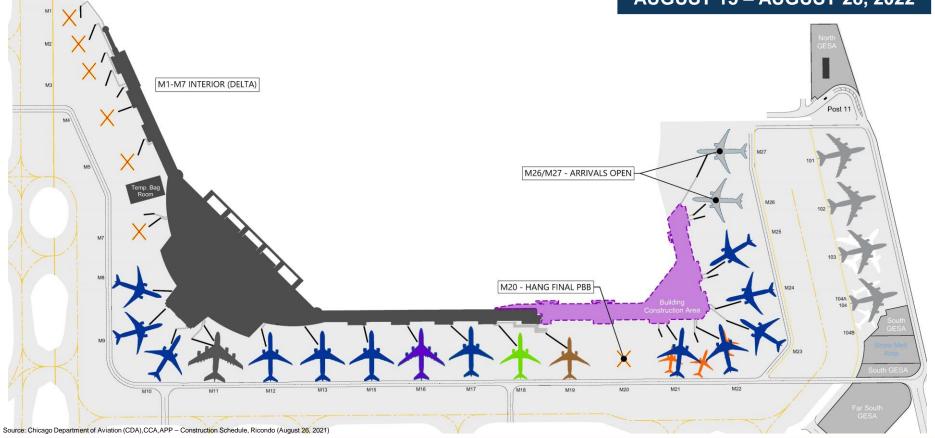




*O*HARE 21

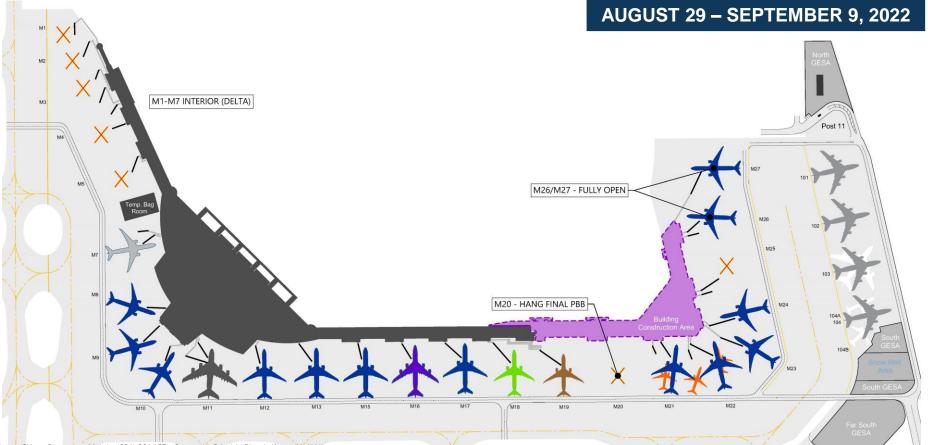


AUGUST 15 – AUGUST 28, 2022





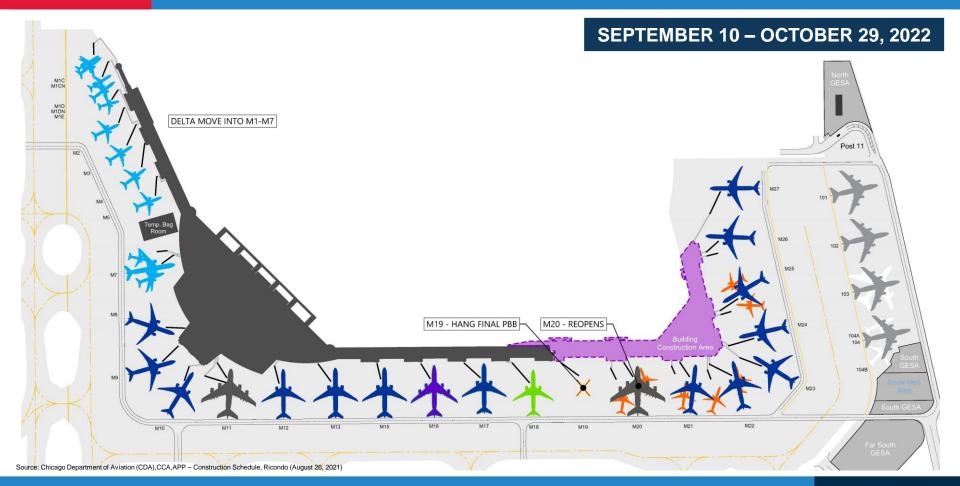




Source: Chicago Department of Aviation (CDA), CCA, APP - Construction Schedule, Ricondo (August 26, 2021)











Summer 2022 Initial Schedule Submission and Ancillary Space Request

| The Summer 2022 Initial Schedule Submission shall: Preferential Use Gate Space Users Common Use Gate Space Users 1 Document the requested schedule of all flights to be operated by Airline and any Affiliates by day of the week and time of day for the entirety of the IATA Season. Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Specify for each flight: Image: Common Use Gate Space Users 2 Scheduled flight arrival and departure times Image: Common Use Gate Space Plan 2 Scheduled flight arrival and departure flight segments Image: Common Use Gate Space Plan 2 | | MMER 2022 INITIAL SCHEDULE SUBMISSION by October 7, 2021 | For General In For certified m Chicago O'Har 10510 W. Zemi Chicago, IL 600 Attn: Paul Lark, | 666 , Airport Scheduling Ma | org es: |
|---|-------|--|--|--------------------------------|--------------------------------|
| 1 week and time of day for the entirety of the IATA Season. 2 Specify for each flight: 2a Flight number 2b Scheduled flight arrival and departure times 2c Flight links/turns between arrival and departure flight segments 2d Aircraft equipment type and number of seats 2e Domestic/International flight designation in industry standard format: domestic, pre-cleared international, or international requiring FIS facilities 3 Include RON Activities and Scheduled Seasonal Service | The S | Summer 2022 Initial Schedule Submission shall: | | | Common Use Gate Space Users |
| 2a Flight number Image: Construction of the starting of the start | 1 | | | \oslash | \oslash |
| 2b Scheduled flight arrival and departure times Image: Coloradia and the segments Image: Coloradia and the segments 2c Flight links/turns between arrival and departure flight segments Image: Coloradia and the segments Image: Coloradia and the segments 2d Aircraft equipment type and number of seats Image: Coloradia and the segments Image: Coloradia and the segments Image: Coloradia and the segments 2e Domestic/International flight designation in industry standard format: domestic, pre-cleared Image: Coloradia and the segments Image: Coloradia and the segments 3 Include RON Activities and Scheduled Seasonal Service Image: Coloradia and the segments Image: Coloradia and the segments | 2 | Specify for each flight: | | | |
| 2c Flight links/turns between arrival and departure flight segments Image: Comparison of the segment segm | 2a | Flight number | | \bigotimes | \bigcirc |
| 2d Aircraft equipment type and number of seats Image: Comparison of the seate | 2b | Scheduled flight arrival and departure times | | \bigotimes | \bigcirc |
| 2e Domestic/International flight designation in industry standard format: domestic, pre-cleared Image: Comparison of the comparison | 2c | Flight links/turns between arrival and departure flight segments | | \oslash | \oslash |
| 2e international, or international requiring FIS facilities 3 Include RON Activities and Scheduled Seasonal Service | 2d | Aircraft equipment type and number of seats | | \oslash | \oslash |
| | 2e | | | \oslash | \oslash |
| 4 Gate Space Plan | 3 | Include RON Activities and Scheduled Seasonal Service | | \oslash | \oslash |
| · · · · · · · · · · · · · · · · · · · | 4 | Gate Space Plan | | \oslash | \oslash |





SUMMER 2022 COMMON USE ANCILLARY SPACE REQUEST Due by October 7, 2021

| The S | ummer 2022 Common Use Ancillary Space Request shall include: | | Common Use Ancillary Space Users |
|-------|---|---|--|
| 1 | Quantity of check-in, re-check, and outbound baggage make-up positions requested per flight. | | \bigcirc |
| 2 | Any synergies that may be achieved when multiple flights are handled simultaneously (if applicable). | | \bigcirc |
| 3 | Requested exceptions to Periods of Use on Common Use Ancillary Space relative to scheduling flight arrival or o | departure time. | \bigcirc |
| 4 | Special requests that Air Carriers wish for the Scheduling Manager to take into consideration when addressing A | ir Carrier's requirements. | \odot |
| | | For Scheduling Submissions: ords For General Inquiries: plark@igcinc For certified mail or delivery servic Chicago O'Hare International Airport 10510 W. Zemke Road Chicago, IL 60666 Attn: Paul Lark, Airport Scheduling M | .org es: |

SOURCE: Chicago Department of Aviation or City of Chicago, O'Hare Airport Terminal Space Use Protocols, April 2019.







JAMIE L. RHEE, COMMISSIONER

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